Lessons Learned Record of Interview

<table>
<thead>
<tr>
<th>Project Title:</th>
<th>LL-01</th>
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<tbody>
<tr>
<td>Interview Code:</td>
<td>LL-01</td>
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<tr>
<td>Date/Time:</td>
<td>10/29/2015; 7-10pm</td>
</tr>
<tr>
<td>Location:</td>
<td>Carlisle, PA</td>
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<tr>
<td>Purpose:</td>
<td>Preliminary informal interviews</td>
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<tr>
<td>Interviewees:</td>
<td>a, b, c, d</td>
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<tr>
<td>SIGAR Attendees:</td>
<td>Candace Rondeaux, Krisanne Campos</td>
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<tr>
<td>Non-attribution Basis:</td>
<td>Yes × No</td>
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<td>Recorded:</td>
<td>Yes</td>
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<td>Recording File Record Number:</td>
<td>n/a</td>
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<tr>
<td>Prepared By:</td>
<td>Krisanne Campos, Research Analyst</td>
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<tr>
<td>Reviewed By:</td>
<td>Krisanne Campos, Research Analyst</td>
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Key Topics:

- Election and governance issues
- Disconnect between DC and the field
- Baseline data and aid conditionality
- Civ-mil affairs

Key: "direct quote from interview subject"; [summary or background in analyst's words]; plain text is best estimation of verbatim

Key takeaways:

**Khalilzad-Ghani connection**
- "a" - Khalilzad was classmates with Ghani in high school and then studied abroad together in the US, after which they spent a year together in Beirut [intimating they had a relationship and knew each other for many years]

**Khalilzad's role**
- "c" - Zal did way more than browbeat people over the King, constitution and Loya Jirga.

**Election and Governance issues**
- "d" - Biggest issue is that we didn't pair national elections with local elections.
- "b" - Afghanistan has never had a tradition of governance by democracy
- "d" - True, we should have built our assistance and government based on tribal structures. The premise of exporting democracy is in question.
- "b" - You cannot export democracy.
- [General conversation: land reform as the key issue that was largely ignored]
Lessons Learned Record of Interview

**Disconnect between the field and DC**
- "a" – The second you get back from a mission, no matter how involved you were, no one at the embassy cares.
- "d" – [Agreed with above statement], “Our careers are based on moving forward, not looking back.”

**On TFBSO**
- Contractors as a backfill; greater support for enterprise
- Military not structured for development or business development of any kind

**On baseline data and aid conditionality**
- Don't give foreign assistance without a census or at least a commitment to done one regularly
- Principal-agent concept define the war

**Civil-Military affairs**
- "Posse comitatus" [Constitutional Act against military involvement in civilian affairs]
- [Discussion about COIN field manual in light of posse comitatus]
- "a" – These kinds of diversions regarding the use of force not dictated in the Constitution or arbiters of use of force, such as an attorney general or the judicial system [fall under posse comitatus]. There’s a bright line between containment with military force and policing.