Arrived for London Conference 2006 where the Afghan Compact was endorsed and JCMB was created; JCMB was political; Wanted equal numbers; US wanted small and efficient; Various donors should be there; Needed regional, so had to accept India, Pakistan and Iran; US did not want Iran; Canada Ambassador was unhappy to be left out; Italy (Berlusconi) went to Bush and Italy was in; EU wanted 2 Ambassadors; Nordic coordinated amongst themselves and sent 1; Impossible to contain; Tea Club was initiated; Smaller group of key donors; Unofficial and informal; US Germany, EU, UK, WB; Continued for 2 years;

There was a certain level of coordination, but it wasn’t strong; So much politics; UN always had role in coordination, but always depended on who wants to be coordinated; US wanted coordination, but not to be coordinated; Interests were too strong; US officials meet the President; UN had trouble; US Ambassador was Afghan; Rahimi, Khalilzad, Karzai were the bosses;

The Afghan side produced development paper; ANDS development is not worthy of more criticism than planning in the west;

PRT is bilateral with the Commander and development agency; Development and military organizations should not be mixed; Separate things; PRTs that knew how to separate thrived; Deliver security 1st; PRT had good idea behind it; security then development;

CERP was popular with tribes; Convinced US commanders that things needed to be built; Local governors convinced them to build bigger buildings for the governors; Most building investment was lost;

Governance not part of planning; Built government from the top, still no municipal system; Do not have Democratic Provincial Structure; Governor already appointed; Not a success; After the fall of the Taliban, it was thought that we needed a President right away, but that was wrong; Karzai was put in by the US; Could have built it from the bottom; Should have elected governors; Having municipally elected was better; Kosovo was other way around, ground-up; NSP was the most efficient; Based on municipal structures; Concept of light footprint by Brahimi wasn’t bad, but would cost more time and effort; NSP was level of engagement needed;

Follow-up:

- None